

## Financial Results Briefing for the Fiscal Year Ended March 31, 2024

**SEIKA CORPORATION** 

(TSE Prime Market: 8061)





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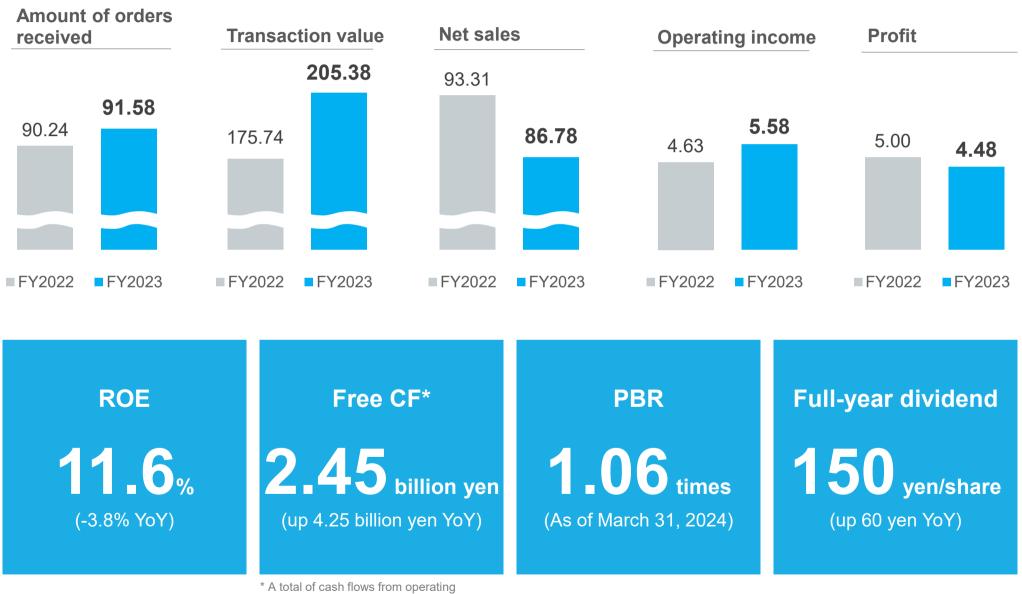
**Reference Materials** 





# Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2024

(Billion yen)



activities and those from investing activities





Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2024

### **Results for current period**

#### Transaction value: 205.38 billion yen (up 29.64 billion yen year on year) Net sales: 86.78 billion yen\* (down 6.52 billion yen year on year)

\* For the distributor business, online fees alone are posted.

- We launched sales distributor operations related to the nuclear power plant equipment of Mitsubishi Heavy Industries, Ltd. That led to steady growth in business volume.
- Nippon Diaya Valve Co., Ltd. and Tsurumi (Europe) GmbH among our consolidated subsidiaries maintained their strong performance.

#### Operating income: 5.58 billion yen (up 0.94 billion yen YoY)

- In the energy business, operations related to nuclear power generation launched quickly achieved profitability although SG&A expenses increased.
- Revenue of consolidated subsidiaries, which stood at 3.60 billion yen, up 1.05 billion yen year on year, brought a major positive effect.

#### Profit: 4.48 billion yen (down 0.52 billion yen YoY)

The figure showed an effective increase for FY2023, if considering negative goodwill of 1.7 billion yen and a gain on sales of cross-shareholdings of 0.65 billion yen in FY2022.

#### Order backlog: 57.26 billion yen (up 4.80 billion yen YoY)

The order backlog increased considerably, mainly after a rise in business negotiations related to energy since the launch of a base in the Chiba district and after the start of operations handling nuclear power plant equipment.

#### Dividend: 150 yen (up 60 yen YoY)

Based on our policy of increasing shareholder returns and the upward revision of business results, we will pay dividends of 150 yen per share for FY2023.

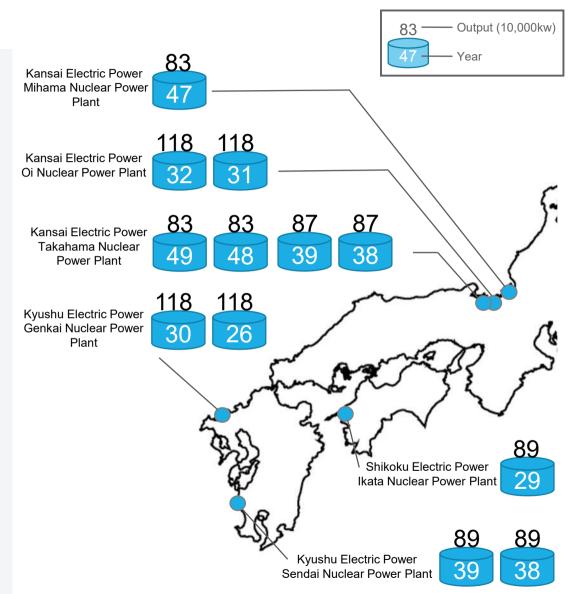




### Highlights for FY2023 [Launch of Nuclear Power Generation Operations]



- ✓ We provide services for a total of 12 Mitsubishi Heavy Industries' pressurized water reactors (PWRs) run by Kansai, Shikoku and Kyushu Electric Power Companies.
- ✓ Main operations are regular statutory inspections to be performed every 13 months and maintenance services.
- ✓ We will deal with large deals for replacement of main equipment for extension of the operation period as well as business negotiations related to the nuclear fuel cycle and decommissioning of reactors.



An excerpt from a material of the Agency for Natural Resources and Energy, the Ministry of Economy, Trade and Industry (as of April 19, 2024)



#### 

## Topic for FY2023 [Strengthening of Sustainability Promotion System]

- Material issues were identified in consideration of the level importance to stakeholders and our philosophy and strengths.
- We established a framework in which the Sustainable Committee would advance actions to solve key issues and to monitor them.

Chair: President Members: Officers in charge (Planning, Sales, and Administration), General Manager of Corporate Planning Dept.				
		Mon	itoring ᆛ 🕇 Repor	ts
	Theme of material issues	Key issues	Subcommittee in charge	Related SDGs
Solving social	1. Contributing to the global environment for the next generation	<ul> <li>Expansion of clean energy</li> <li>Decarbonization of thermal power generation</li> <li>Initiatives based on TCFD recommendations</li> </ul>	Subcommittee for environmental	7 AFORDABLE AND CLEAN ENDING CLEAN ENDING CL
issues through business activities	2. Contributing to sustainable growth of industry	<ul> <li>Promotion of energy and power conservation</li> <li>Promotion of DX</li> <li>Contributing to the sustainability of marine resources</li> </ul>	measures	14 LIFE BELOW WATER
Reinforcement of nanagement base	<b>3.</b> Co-existence and shared prosperity with stakeholders	<ul> <li>Improvement of employee engagement</li> <li>Promoting diversity</li> <li>Coexistence with local communities</li> </ul>	Subcommittee for people-oriented management	5 EDUALITY
for sustainable growth	4. Practicing transparent governance	<ul> <li>Strengthen corporate governance</li> <li>Reinforcement of compliance system</li> <li>Enhancing data security</li> </ul>	Subcommittee for management quality improvement	17 PARTNERSHIPS FOR THE GOALS





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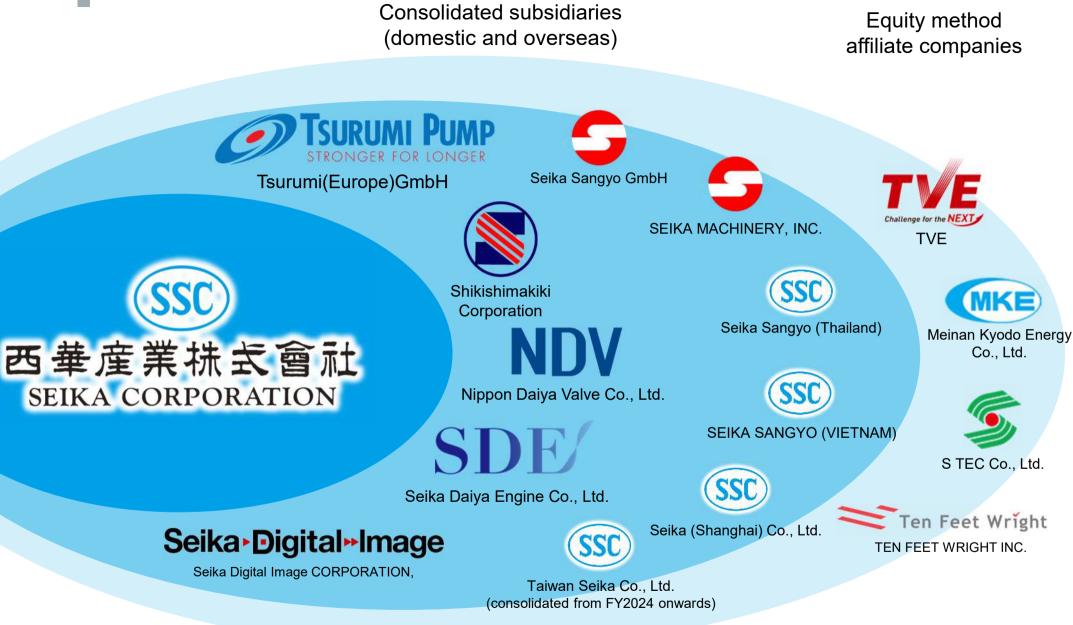


# Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2024

	FY2022 Results	FY2023 Results	Change (YoY)
Transaction value	<b>175.74</b> billion yen	205.38 billion yen	+16.9%
Net sales	93.31 billion yen	86.78 billion yen	-7.0%
Operating income	<b>4.63</b> billion yen	5.58 billion yen	+20.3%
Ordinary income	6.28 billion yen	6.25 billion yen	-0.5%
Profit attributable to owners of parent	5.00 billion yen	<b>4.48</b> billion yen	-10.2%
	FY2022 Results	FY2023 Results	Change (YoY)
Amount of orders received	90.24 billion yen	91.58 billion yen	+1.34 billion yen
	Results at the beginning of FY2023	FY2023 Results	Change (YoY)
Order backlog	52.46 billion yen	57.26 billion yen	+4.80 billion yen
	SSC SEIKA CO	RPORATION	



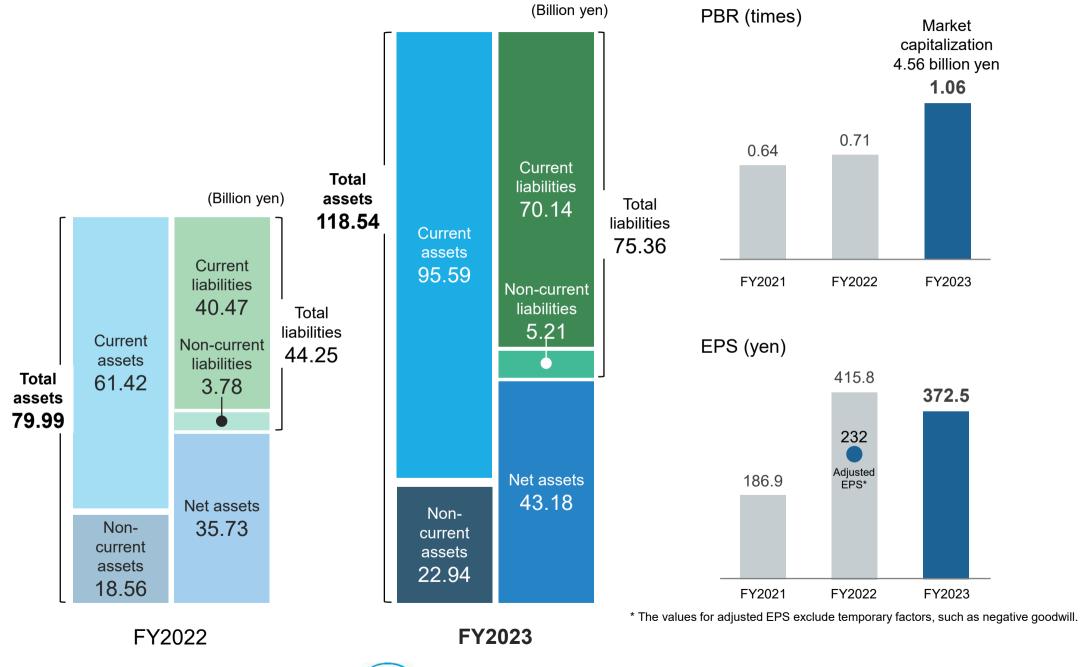
### **Scope of Consolidation**







### Balance Sheet for the Fiscal Year Ended March 31, 2024







						(Billion yen)	
	4.64	-2.10	-0.08				
		Income taxes	CF from investing activities				CF
	from operati			-3.46	0.78	10.42	CF
а	ctivities (profi	t)	C	CF from financing activities	Other		CF
							Cas at e
							Fre * A to and
Cash and cash equivalents at end of fiscal year						Cash and cash equivalents at end of fiscal year	Dep
	Opera	ating CF	Investing CF	Financing CF			Dec
			0F	0F			

			FY2022	FY2023	Change
		CF from operating activities	-0.73	2.54	3.2
78	10.42	CF from investing activities	-1.06	-0.08	0.98
ner		CF from financing activities	-4.81	-3.46	1.3
		Cash and cash equivalents at end of period	10.65	10.42	-0.23
		Free CF* * A total of cash flows from operating activities and those from investing activities	-1.79	2.45	4.2
	Cash and cash equivalents at end of fiscal year	Depreciation	0.49	0.58	0.0
	end of fiscal year	Decrease in borrowings	3.51	2.01	-1.50
		Dividend payments	0.90	1.38	0.48

- Net cash provided by operating activities stood at 2.54 billion yen, displaying a significant improvement from the previous year.
- Free cash flows of 2.45 billion yen were posted after termination of the major investment in non-current assets (purchase of ownership of land) by a manufacturing company in the Group.
- Introduction of a cash management system increased the efficiency of cash on hand and led to progress in the repayment of borrowings.
- The sales of cross-shareholdings decreased from the FY2022 level, but we have announced that we would make our crossshareholdings account for 20% or less of consolidated net assets and we will be carrying out sales steadily.

	· · · · · · · · · · · · · · · · · · ·		
Purchase of shares of subsidiaries and associates	-0.59		0.59
Purchase of property, plant and equipment	-2.35	-0.51	1.84
Sales of investment securities	1.46	0.46	-1.00
Other	0.42	-0.03	-0.45
Total	-1.06	-0.08	0.98

Major items in net cash provided by (used in) investing activities



(Billion yen)

3.27

0.98

1.35

-0.23

4.25

0.09

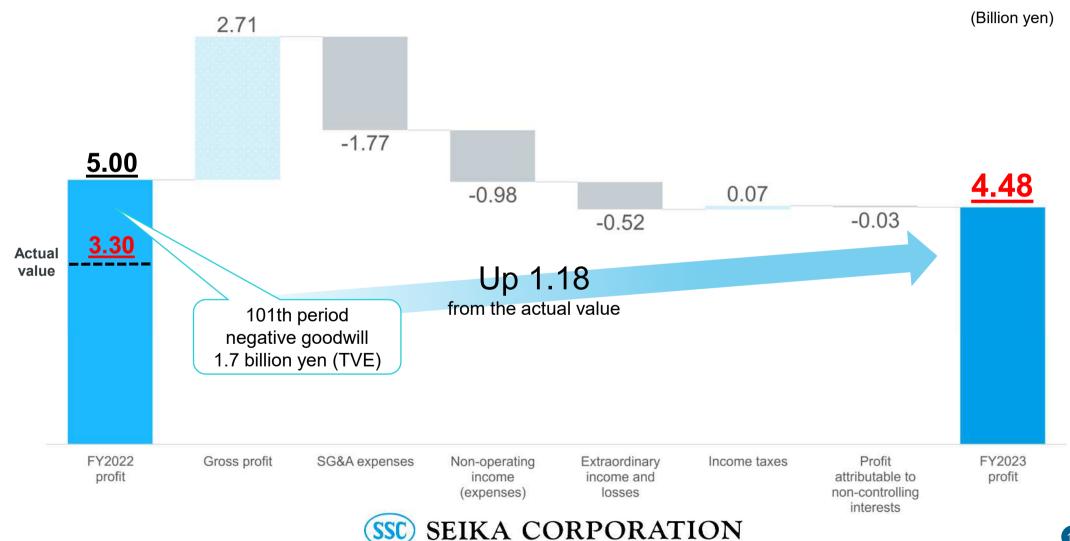
-1.50

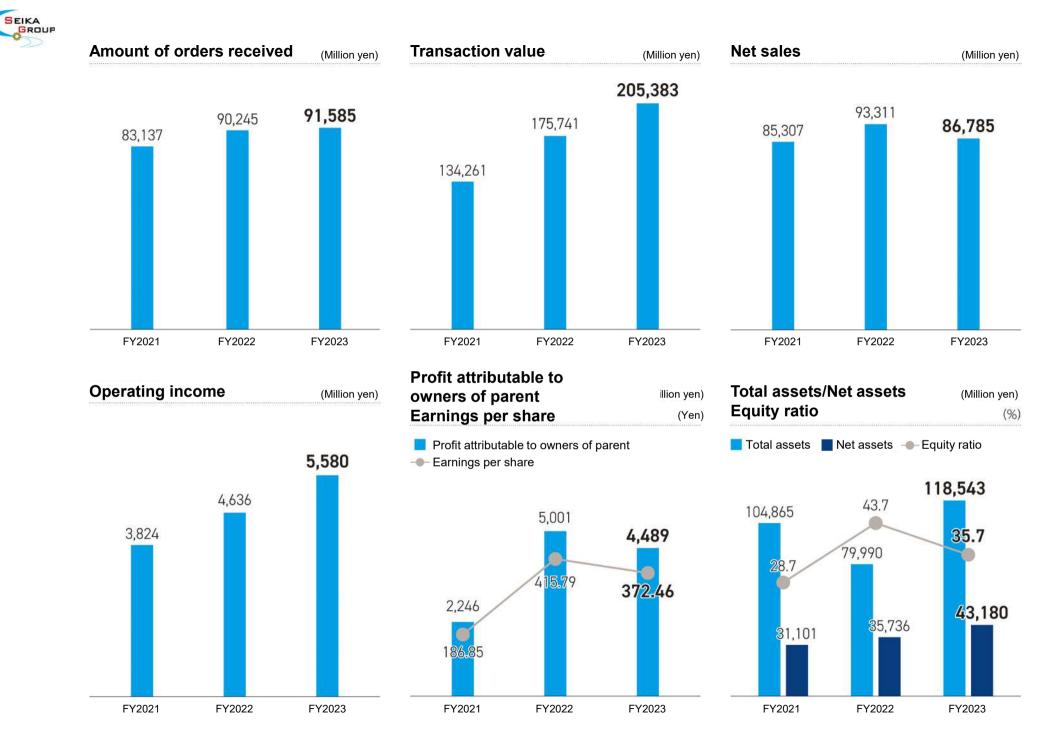
0.48



### Waterfall Analysis of Consolidated Profit (FY2022 vs FY2023)

- While SG&A expenses increased mainly because of an upfront investment in the launch of sales distributor operations for Mitsubishi Heavy Industries, Ltd. to nuclear power plants and soaring personnel expenses, operating income surged after we were selected as a primary distributor in the energy business and after Group companies' performance remained buoyant.
- Profit suggests an effective increase if considering the absence of the negative goodwill from the reorganization of TVE into an equity method affiliate in FY2022.











## Business Summary by Segment for the Fiscal Year Ended March 31, 2024





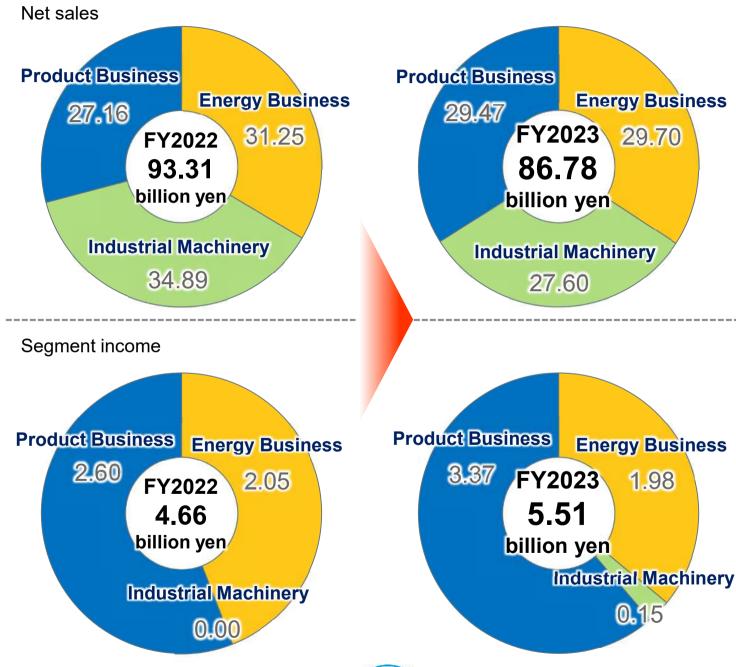
	Net sales		Segment income			
	FY2022 FY2023 Result Change		FY2022 Result	FY2023 Result	Change	
Energy Business	31.25	29.70	-1.55	2.05	1.98	-0.07
Industrial Machinery	34.89	27.60	-7.29	0.00	0.15	+0.15
Product Business	27.16	29.47	+2.31	2.60	3.37	+0.77
Total	93.31	86.78	-6.53	4.66	5.51	+0.85



(Billion yen)



### Net Sales by Segment and Segment Income Distribution



### Energy Business

Net sales and segment income both dropped slightly. While the launch of sales distributor operations related to the nuclear power plant equipment of Mitsubishi Heavy Industries, Ltd. served as a positive factor, deliveries of large projects were limited.

### Industrial Machinery

Since FY2023, part of the division in the industrial machinery business for the manufacturing and sale of valves, sale of underwater pumps for Europe and sale of marine engines has been transferred to the product business. Relationships with subsidiaries in China and in Southeast Asia were strengthened and the business was operated in collaboration with them. Although net sales declined, segment income rose after a turnaround in the performance of subsidiaries in China that resumed economic activities, among other factors.

### Product Business

Net sales and segment income rose significantly following brisk results of the group company transferred from the industrial machinery business and solid growth in sales of gas measurement equipment and ultrasonic testing (UT) inspections using drones, among other factors.





(Billion yen)

	Order backlog	Amount of orders received	Sales	Order backlog		
	FY2023 (Initial)	FY2023	FY2023	FY2023	YoY Change	YoY Change
Energy Business	19.76	34.34	29.70	24.40	+4.64	+23.4%
Industrial Machinery	20.95	25.95	27.60	19.30	-1.65	-7.8%
Product Business	11.74	31.28	29.47	13.55	+1.81	+15.4%
Total	52.46	91.58	86.78	57.26	+4.80	+9.1%





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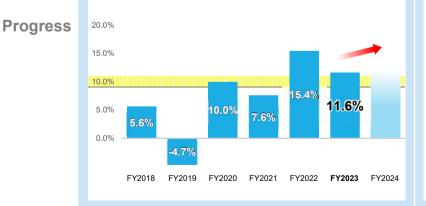
Action to Implement Management that is Conscious of Cost of Capital and the Stock Price

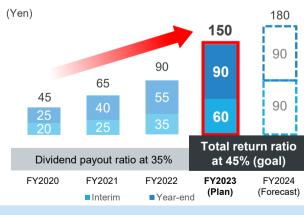
Specific actions

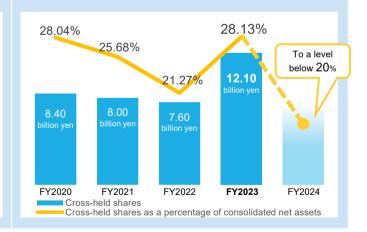
We will revise our ROE target (initially set at keeping ROE in the 8% range) We will change our shareholder return We will aim to reduce cross-held shares upwards to 10.0% and establish an target from the dividend payout ratio to to less than 20% of consolidated net organizational structure that effectively the total payout ratio. We will aim to assets by the end of FY2024 as uses the PDCA cycle to achieve the achieve a total payout ratio of 45% to planned. We are considering long-term vision's earnings target increase shareholder return. subsequently reducing them to 10%. ahead of schedule.

For FY2023, we fulfilled the target after the upward revision and attained 11.6%.We will aim for an even higher ROE level. We changed our shareholder return target from the payout ratio of 35% to a total return ratio of 45%.

We expect to achieve a ratio of crossshareholdings to our consolidated net assets of less than 20% by the end of FY2024.











# Action to Implement Management that is Conscious of Cost of Capital and the Stock Price

Specific actions	We plan to introduce a shareholder benefit program to attract new investors and increase stock trading.	We will promote disclosure, dialogue with investors, and investor relations to have our initiatives understood by more people.	We will invest 10.00 billion yen in growth opportunities while maintaining financial soundness, taking advantage of our strong balance sheet.
	- Introduction of a shareholder benefit program           Number of shares held         Benefits           100 to 299 shares         QUO Card worth 1,000 yen           300 to 499 shares         QUO Card worth 2,000 yen	<ul> <li>We held a total of six company information sessions for private investors in a year.</li> <li>We reinforced IR interviews.</li> </ul>	Specific initiatives under consideration
Progress	500 shares or more QUO Card worth 3,000 yen - Turnover FY2022: average 19.56 million yen/day FY2023: average 38.45 million yen/day → <u>96.5% increase</u>	FY2022: 6 FY2023: 24 - Publish Integrated Reports - Announcement of analyst report release	We will introduce a remuneration system for officers as a sound incentive for the achievement of sustainable growth.
	- Number of shareholders End of FY2022: 7,734 people End of FY2023: 10,444 people → <u>35.0% increase</u>	<ul> <li>(Shared Research Inc)</li> <li>We stepped up publicity on TV, radio and magazines.</li> <li>We carried out a complete renovation of our website.</li> </ul>	We introduced a board incentive plan (BIP) trust program under which evaluation would be based on the market capitalization, ROE and the level of implementation of the medium- term management plan.





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	FY2023 Results	FY2024 Forecast	Change
Transaction value (Note)	205.38 billion yen	<b>233.0</b> billion yen	+13.4%
Net sales	86.78 billion yen	<b>90.0</b> billion yen	+3.7%
Operating income	5.58 billion yen	<b>5.0</b> billion yen	-10.4%
Ordinary income	6.25 billion yen	<b>5.4</b> billion yen	-13.7%
Profit attributable to owners of parent	<b>4.48</b> billion yen	<b>5.4</b> billion yen	+20.3%

Consolidated forecast is calculated based on the information available to the Company as of this moment.

The Accounting Standard for Revenue Recognition and other related standards are not applied to the transaction value.





Consolidated Forecast for the Fiscal Year Ending March 31, 2025 by Segment

Segment income **Transaction value Net sales** FY2023 FY2024 FY2023 FY2024 FY2023 FY2024 Change Change Change Result Forecast Result Result Forecast Forecast Energy 174.1 33.7 1.98 2.0 144.58 +29.5229.70 +4.00+0.02**Business** Industrial 27.4 24.9 0.15 0.2 31.31 -3.91 27.60 -2.70 +0.05Machinery Product 31.5 31.5 2.7 29.48 +2.0229.47 +2.033.37 -0.67 **Business** 205.38 233.0 90.0 5.51 5.0 86.78 Total +27.63+3.33-0.51



(Billion yen)



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# Numerical Targets under the Medium-term Management Plan VIORB 2030 Phase 1

We were set to check the level of achievement against the numerical targets for FY2026 at the halfway point (FY2024), which is after the lapse of two years and to revise them as needed. Among the results for FY2023, operating income and profit attained their respective targets for the final fiscal year ahead of schedule. We will reset and announce the targets for FY2026 (final fiscal year of the medium-term management plan).

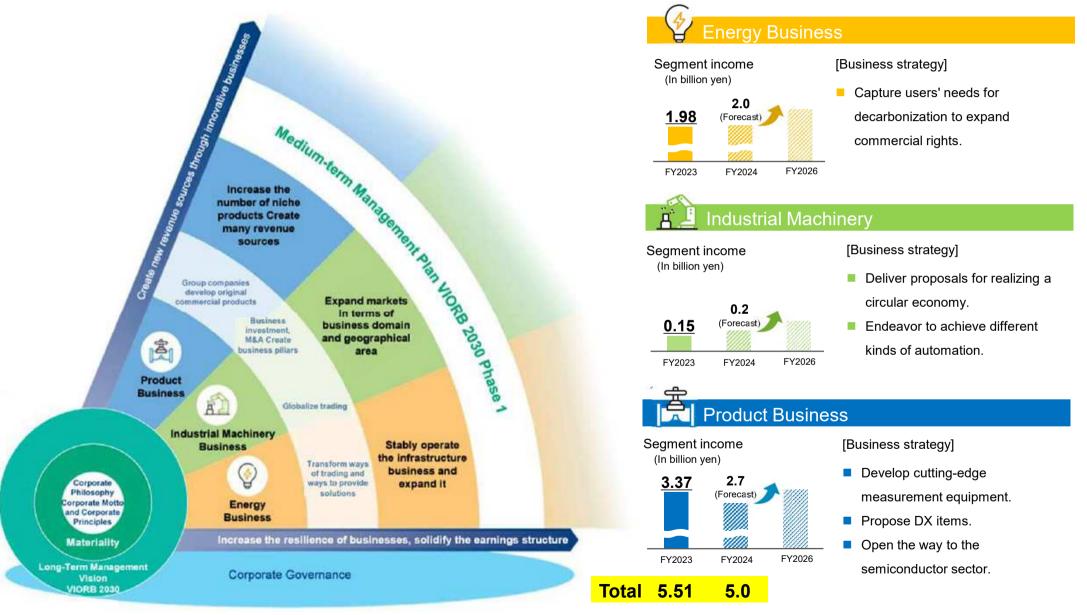
	FY2023 Result	FY2024 Forecast	FY2026 Initial numerical targets	
Net sales	86.78 billion yen	<b>90.0</b> billion yen	110.0 billion yen	
Operating income	5.58 billion yen	<b>5.0</b> billion yen	5.2 billion yen	Upward revision being
Ordinary income	6.25 billion yen	<b>5.4</b> billion yen	5.2 billion yen	considered
Profit attributable to owners of parent	<b>4.48</b> billion yen	<b>5.4</b> billion yen	<b>3.5</b> billion yen	





### **Progress in the Implementation of the Medium-Term Management Plan**

The VIORB 2030 long-term vision sets a profit target of 4.50 billion yen and an operating income target of 6.50 billion yen for FY2030. To achieve these earlier, we will accelerate the business strategy in VIORB 2030 Phase 1.





Cautionary Note: Forward-Looking Statements:

All forward-looking statements contained herein are based on information available to SEIKA CORPORATION as of the date hereof and actual results may differ materially from those in the forward-looking statements due to unforeseeable factors or uncertainties.

Figures in billions of yen or millions of yen presented herein are rounded down to the nearest billion yen or to the nearest million yen respectively and numbers may not add up due to rounding.

**IR Contact** 

Corporate Planning Dept., Tel: +81-3-5221-7117 E-mail: SMB076@jp.seika.com







## **Reference Materials**





### **Reference Materials**

- 1. Company Profile
- 2. History of SEIKA CORPORATION
- 3. Domestic and Overseas Locations
- 4. Consolidated Subsidiaries and Affiliated Companies (Domestic and Overseas)
- 5. Introduction to Each Business
- 6. Performance Trend
- 7. Changes in Consolidated Financial Results
- 8. Trend of Management Indicators
- 9. Major IR Topics for FY2023
- 10. Climate Change Initiatives
- 11. Social Contribution Activities in Recent Years



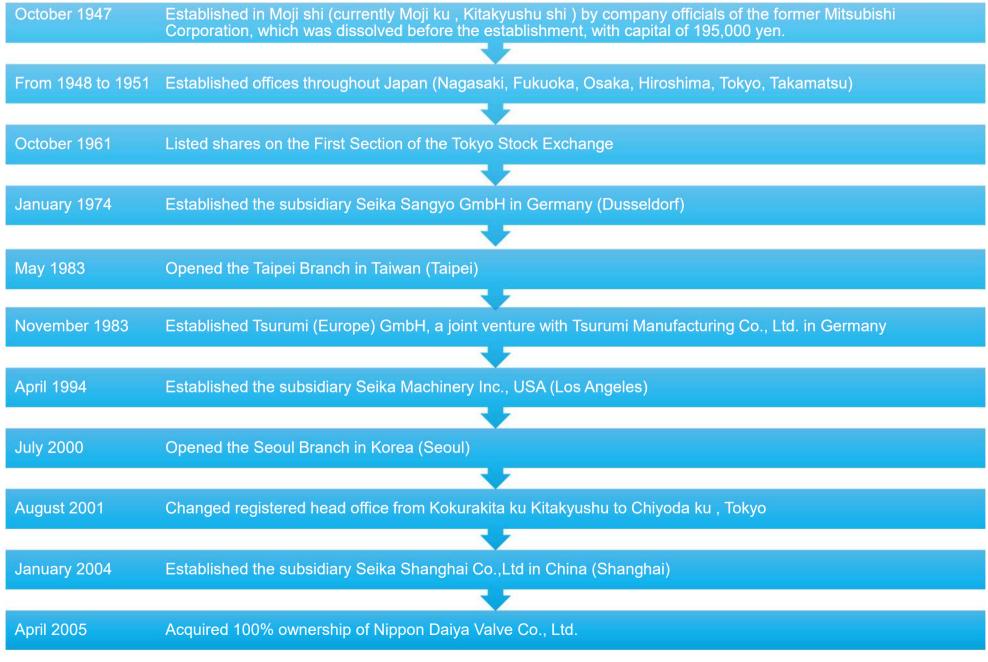


Trading name	SEIKA CORPORATION		
Head office	Shin-Tokyo Bldg 3F, 3-1, Marunouchi 3-chome, Chiyoda-ku, Tokyo 100-0005		
Establishment	October 1, 1947		
Representative	Akihiko Sakurai, President	Head office: Shin-Tokyo Bldg., Marunouchi	
Capital	6,728 million yen		
Number of employees	Consolidated: 1,040 / Non-consolidated: 346 (As of March 31, 2024)		
Core business	Plants, machinery and equipment, environmental protection equipment, sale, import and export of electronic information system equipment		
SEIKA CORPORATION's locations	29 offices in Japan, including head office, Osaka branch, Fukuoka branch and Hiroshima branch 3 offices overseas including Taipei branch and Seoul branch		
The SEIKA Group locations in Japan and overseas	11 affiliated companies in Japan and 17 affiliated companies overseas 124 bases in total (99 in Japan and 25 overseas)		
Corporate Philosophy	Our philosophy is to Contribute to Society Through the Expansion of Business.		





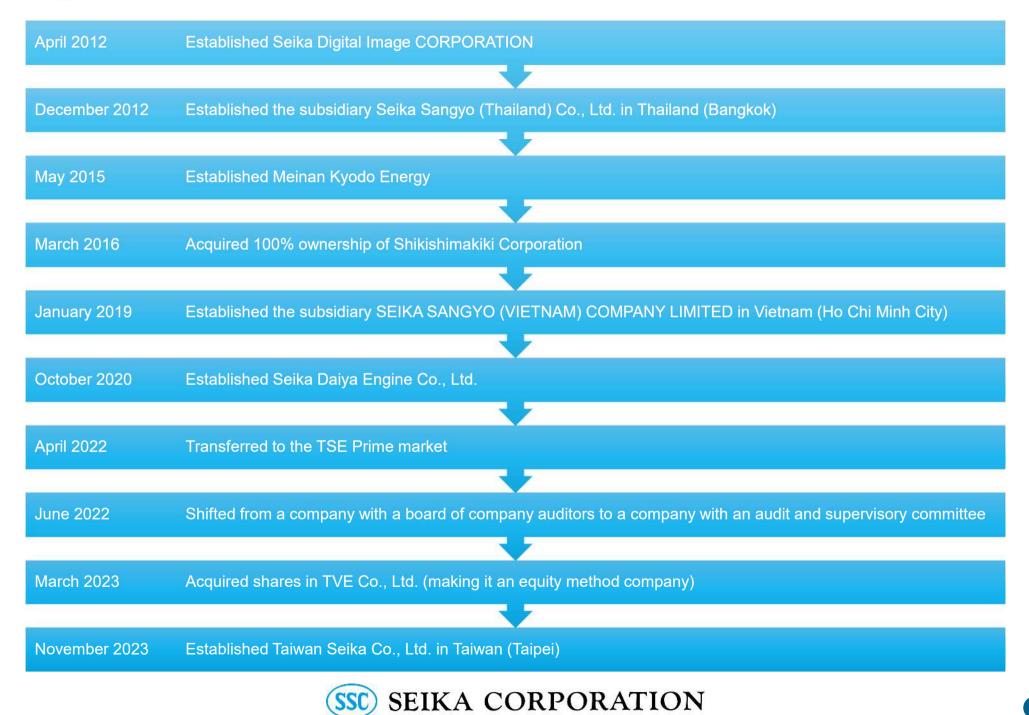
### 2. History of SEIKA CORPORATION (1)





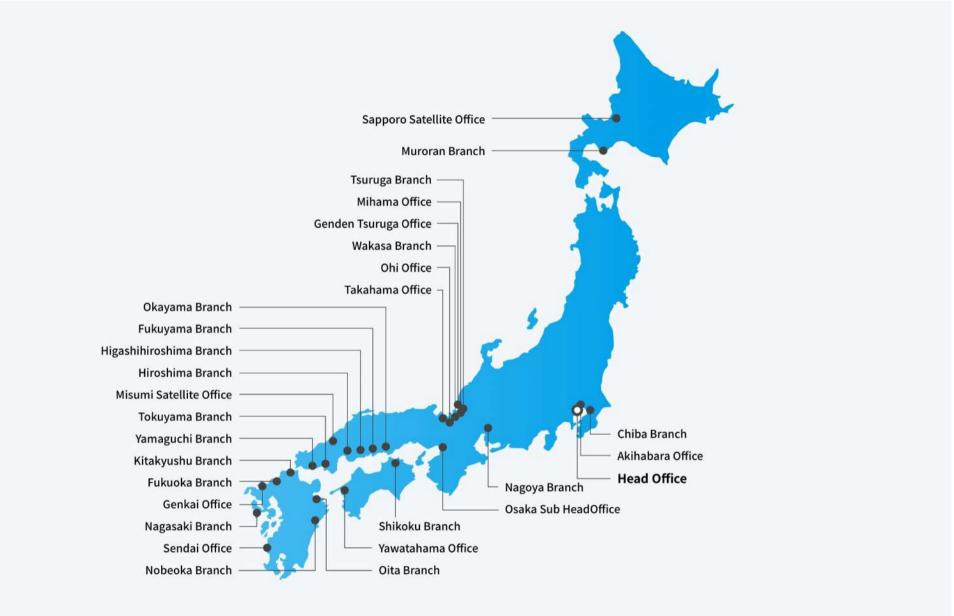


### 2. History of SEIKA CORPORATION (2)





## ,国内拠点



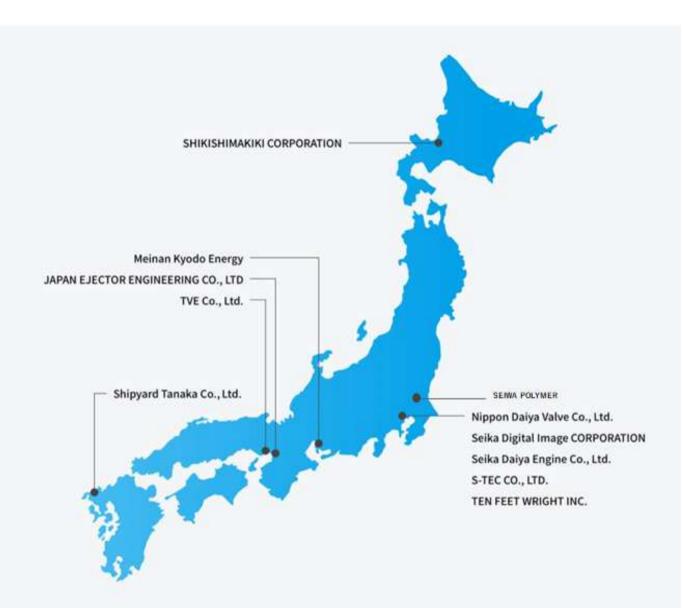








## 4. 連結子会社・関連会社(国内)



Nippon Daiya Valve Co., Ltd. Tokyo, Osaka, Nagoya, Okayama, Kita Kyushu

Seika Digital Image CORPORATION, Tokyo

Shikishimakiki Corporation

Head Office in Sapporo and ten other offices in Hokkaido

Seika Daiya Engine Co., Ltd. Tokyo Head Office Tohoku, Kanto, Chubu, Kinki, Kyushu areas 25 offices nationwide

Shipyard Tanaka Co., Ltd. Matsuura

MEINAN KYODO ENERGY Co., Ltd., Chita

S TEC Co., Ltd. Tokyo, Osaka, Tsukuba

TEN FEET WRIGHT INC. Tokyo, Osaka, Takamatsu, Fukuoka

JAPAN EJECTOR ENGINEERING Co. Osaka (head office), Wakayama

#### TVE

Hyogo (head office), Tokyo, and 15 other locations

SEIWA POLYMER Tsukuba





### 4. Consolidated Subsidiaries and Affiliated Companies (Overseas)







### 5. Introduction to Each Business (Energy Business)

# *Energy is an indispensable part of industry, life, culture, and all social activities.*

In the Energy Business, we provide support in a range of aspects to ensure that power generation facilities responsible for creating energy, which is essential for all social activities, operate without delay. Our main activities are business negotiations related to the new construction of domestic power plants as well as regular inspections of the plants and any necessary repair work. As a sales distributor of Mitsubishi Heavy Industries, Ltd., we provide equipment and maintenance services for in-house power generating facilities of major client companies and thermal and nuclear power plants of electric power companies in West Japan.

We support the stable operation of power plants by delivering power generation equipment, such as boilers and turbines, and equipment for environmental protection including wastewater treatment equipment, as well as by providing after-sales maintenance services for the equipment. As an intermediary between each customer and manufacturer, we coordinate pricing, delivery schedules, and other aspects, thus playing a crucial role in advancing each business negotiation smoothly. In recent years, we have also been focusing on the fuel conversion and renewable energy market, which contributes to decarbonization.

#### Main products and services

- Power generating equipment and related equipment for thermal power plants
- Power generating equipment and related equipment for nuclear power plants
- Equipment related to renewable energy, including hydropower and biomass power generation
- Regular inspections and after-sales maintenance services for each power generation facility and plant
- Security equipment, utility equipment, and other peripheral equipment of power plants
- Driving initiatives related to decarbonization of thermal power generation with the use of ammonia or hydrogen or mixed combustion with ammonia or hydrogen, as well as those related to clean energy





Chemicals plant



Power plant



Power generation equipment



# High value-added products that support affluent and comfortable living environments

In the Industrial Machinery Business, we engage in sales and maintenance of production equipment, logistics equipment, and other equipment for a wide range of industrial fields including fiber, film, and food and beverages. Reducing the impact on the global environment is an important task for business management at all companies. In the domain of industrial machinery, issues and themes faced by companies differ among industries, including the promotion of resource conservation and the reduction of disposable plastics, while the shift to energy efficiency is the premise.

In this business environment, members of the sales team in this segment, who are knowledgeable about each industry, provide machines and equipment for domestic and overseas client manufacturers and the optimum solutions that cater to customer needs.

#### Main products and services

- Automation and labor-saving equipment for factory processes
- Automated storage/retrieval systems in factories
- Remote monitoring equipment utilizing AI and robots, etc.
- Freezers and air-conditioning equipment using next-generation refrigerant (CO2 and ammonia)
- Equipment for development at food/pharmaceutical laboratory plants
- Products related to circular economy, including recycled fiber



Film-related equipment



Automated storage/retrieval systems in factories





### Unique products that are niche and competitive

The Product Business consists of businesses related to measuring equipment and electronic equipment at Seika Corporation and Group companies specializing in valves, underwater pumps, marine engines, precision analysis equipment, and other products. We have sole distribution rights over many of the products that we handle. They are widely offered in Japan and other countries, having established a firm position and brand as products from the Seika Group. We develop and manufacture some products, including valves, ourselves. We are expanding this business by developing a system for total support for the products, including maintenance services and seminars, instead of only selling them.



Nippon Daiya Valve Co., Ltd. Diaphragm valves



Seika Daiya Engine Co., Ltd. Marine engines

#### Main products and services

- Marine engines
- Diaphragm valves and various other valves
- Plant equipment inspection using UT drones
- Laser-type gas analyzers, temperature data loggers, and other measuring equipment
- Underwater pumps for construction work and wastewater treatment equipment
- Particle image velocimetry systems
- Diffuser tubes for wastewater treatment equipment

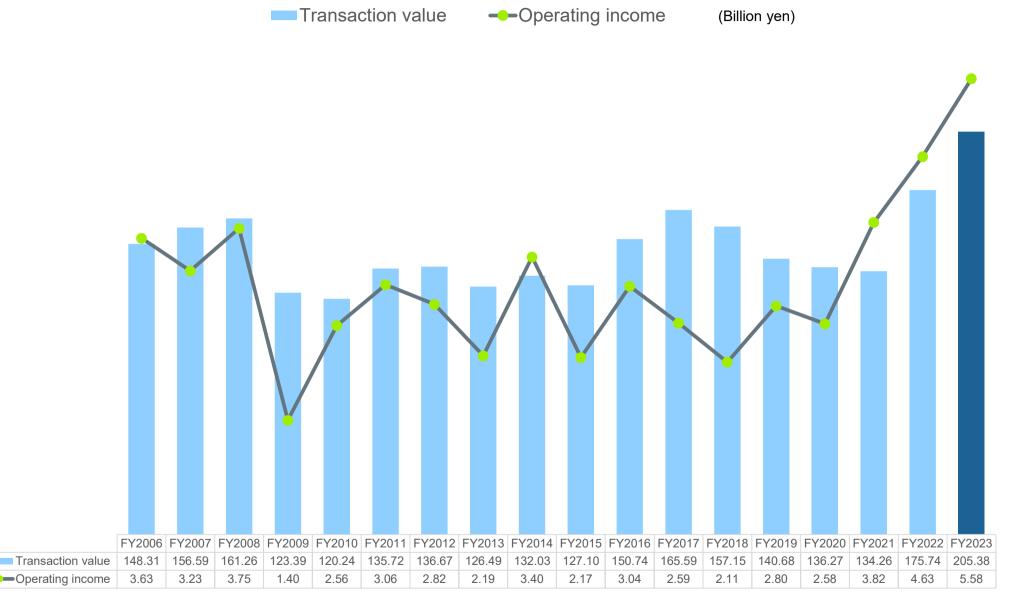


Tsurumi (Europe) GmbH Group Water pumps





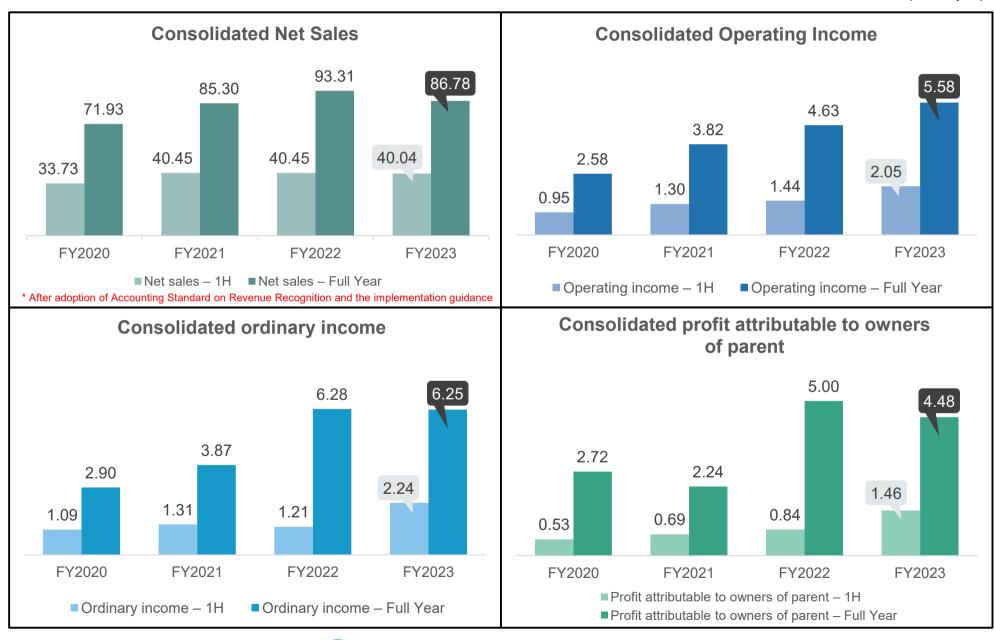
# 6. Changes in Consolidated Financial Results (Consolidated Transaction Value and Operating Income)



\* The Accounting Standard for Revenue Recognition and other related standards are not applied to transaction value.





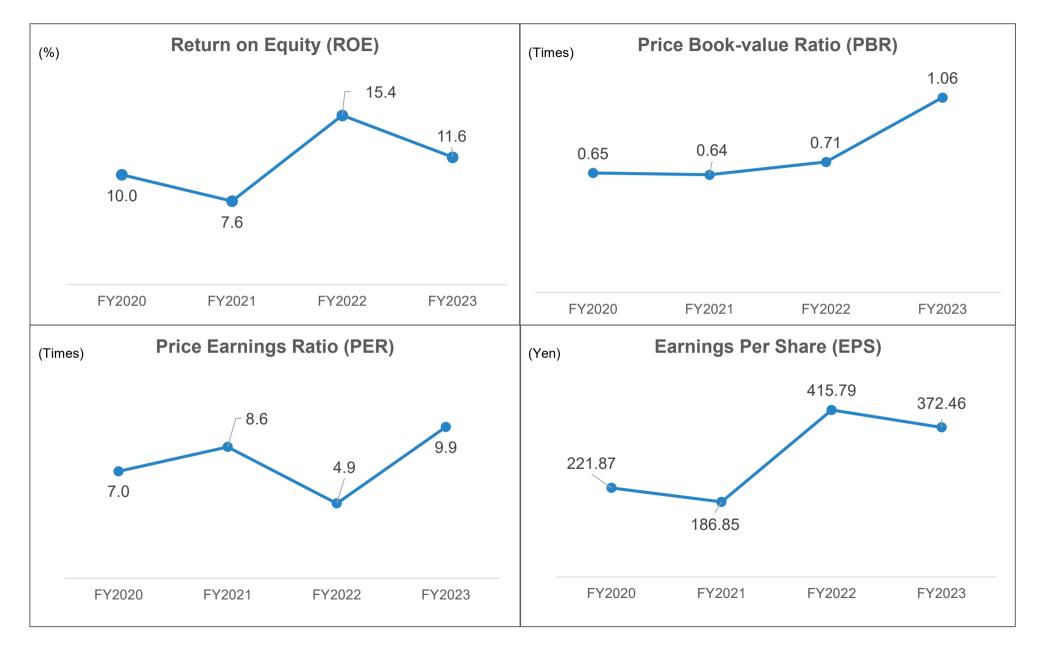




(Billion yen)



## 8. Trend of Management Indicators







## 9. Major IR Topics for FY2023

	List of Topics
Apr 1	Starts operation as a sales distributor for the nuclear power plant equipment of Mitsubishi Heavy Industries, Ltd. (MHI)
May 26	Formulates Medium-term Management Plan VIORB 2030 Phase 1
Jul 3	Sustainability Committee is established.
Jul 28	The first company information session for private investors is held. (In FY2023, six such sessions are held.)
Aug 1	A capital and business alliance agreement signed between Seika Daiya Engine Co., Ltd., a Seika Group company, and Eight Knot Inc.
Aug 10	Material issues are identified.
Sep 29	A council for developing seaweed beds is established by Seika Daiya Engine Co., Ltd.
Oct 25	Announcement of analyst report release by Shared Research Inc
Nov 10	Action to implement management that is conscious of cost of capital and stock price is published.
Nov 10	Establishment of Taiwan Seika Co., Ltd. (begins operating on January 1, 2024)
Nov 17	Publishes Integrated Report
Dec 15	Renatech Co., Ltd., in which the SDGs Support Fund invests under the VIORB 2030 long-term vision, wins a future creation award in the 38th Kanagawa High-Tech Grand Prix (2023).
Dec 27	Akihiko Sakurai, President, appears in a program on Radio NIKKEI. (He appears twice in FY2023.)
Jan 11, 2024	Offers a disaster relief donation in the wake of the Noto Peninsula Earthquake through the Japanese Red Cross Society.
Jan 31	Seika Daiya Engine Co., Ltd., a Seika Group company, signs an agreement for transfer of shares of Shipyard Tanaka Co., Ltd.





### **10. Climate Change Initiatives**

### [Promotion of green innovation-related products]

We are working to introduce and spread green-innovation-related products(\*) to help customers reduce greenhouse gas emissions. Our transaction results for FY2023 are shown below.

	FY2021	FY2022	FY2023	FY2026 Target	FY2030 Target
Sales of green innovation-related products	84.3 billion yen	96.4 billion yen	150.0 billion yen	180.0 billion yen	200.0 billion yen

### [Indicator and target]

We have been monitoring CO<sub>2</sub> emissions from SEIKA CORPORATION only since FY2020. In FY2023, we started monitoring Scope 1 and Scope 2<sup>\*1</sup> greenhouse gas (GHG) emissions including those from four major companies in the Group<sup>\*2</sup>. On the basis of data collected, we will take actions for cutting emissions and set a reduction target. In addition to that, we will consider monitoring Scope 3 GHG emissions in the whole Group while sharing information with business partners in the supply chain.

The Seika Group's GHG emissions for FY2023

(in t-CO<sub>2</sub>)

Scope 1	1,006
Scope 2	989
Scope 3 (partly* <sup>3</sup> )	32
Total	2,027

\*3 CO2-equivalent emissions from treatment of general waste



<sup>\*1</sup> Scope 1: Direct GHG emissions produced by our own business (fuel combustion, industrial process) Scope 2: Indirect emissions related to the use of electricity, heat, and steam provided by other companies

<sup>\*2</sup> Nippon Daiya Valve Co., Ltd., SHIKISHIMAKIKI CORPORATION, Seika Daiya Engine Co., Ltd. and Tsurumi (Europe) GmbH



### **11. Social Contribution Activities in Recent Years**

#### [Activities to revitalize and support local communities]

- Disaster relief donation for the Noto Peninsula Earthquake through the Japanese Red Cross Society.
- Donation to the red feather community chest
- Disaster relief donation through the Japanese Red Cross Society
- Donation to Kainaniji Ikueikai
- Donation of surplus calendars and notebooks (Foodbank Tama)
- Donation of disaster supplies (FUKUSHIMA Inochi-no Mizu, an NPO)
- Participation in Marunouchi Kirapika Sakusen (neighborhood clean up)
- Support for employees' participation in volunteer activities

#### [Humanitarian aid activities]

- Donation to A Dream A Day in Tokyo, activities for supporting children with intractable diseases
- Support for Furugi de Vaccine
- Collection of PET-bottle caps (Japan Committee, Vaccines for the World's Children)
- Collection and donation of used stamps (Japan Overseas Christian Medical Cooperative Service)





We donated calendars and notebooks. We boxed them carefully to prevent damage.



We participated in Marunouchi Kirapika Sakusen (neighborhood cleanup).



We donated used stamps. As many as three cardboard boxes of used stamps were collected.

